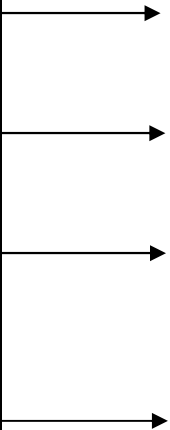


Annexe B High Level Plan to improve joint planning and commissioning through JSNA

	Short Term [In readiness for JSNA 2009]	Medium Term [2-3 Years]	Longer Term [3 Years +]
General Governance	<ul style="list-style-type: none"> Put in place effective structures and governance arrangements to maintain oversight of the JSNA process 		
Joint Planning and Commissioning	<ul style="list-style-type: none"> Feed themes and key issues for action into forward work programmes of Healthy Leeds JSCB sub-groups and Children Leeds Undertake the bespoke piece of work mapping world class commissioning competencies with the one council approach to commissioning framework and locality commissioning. Maintain regular meetings of officers from the LCC and PCT to refresh priority/target discussions and identify further opportunities for planning alignment. Develop longer term projections/trajectory information for a wider range of communities of interest, localities and city wide targets Develop a parallel focus alongside the needs of communities on the available human resources to meet those needs Develop a partnership with higher education to address identified needs in relation to further research and predictive modelling and analytical techniques 	<ul style="list-style-type: none"> Determine key areas to undertake analysis of cost-effectiveness / VFM – spend against performance Make disaggregated data available for all localities in Leeds Launch the real-time on-line data base with associated training to create self-sufficient partner users. Develop review, evaluation and learning methodologies 	

	<ul style="list-style-type: none"> • Explore how the JSNA can be extended to support all strategic outcomes in the eight themes of the Leeds Strategic Plan 2008-11 		
Data Gathering and Analysis	<ul style="list-style-type: none"> • Develop and implement the shared data repository approach • Complete data pack • Identify areas where we have not included data from the core data set and actions/reasons • Agree way forward to collect ethnicity data in primary care • Joint data group to meet quarterly-agree Terms of Reference (linked to JSCG) • Place data pack on intranet • Strengthen evidence base across all equalities strands e.g. address ethnicity and disability data gaps across all public services 	<ul style="list-style-type: none"> • Produce 'Vitality index' for localities • Complete detailed programme needs assessments for: mental health; older people and alcohol • Start forecasting work 	<ul style="list-style-type: none"> • Develop comprehensive system for forecasting and future modelling • Joint working with YPHO to ensure updates of JSNA and measuring the gap are timely for commissioners
Stakeholder Engagement	<ul style="list-style-type: none"> • Consolidate learning developed through JSNA process • Set up Joint involvement and consultation working group with terms of reference, work plan and reporting arrangements etc. • Formalise process for future partnership working and collation of qualitative information • Feed into the shared information database 	<ul style="list-style-type: none"> • Explore potential for shared surveys and joint use of methods such as citizens panel • Communicate best practice and learning across organisations. • Consider new ways of joint working 	-